

Together as the Association of International Certified Professional Accountants

Succession Planning: Focusing on your firm's legacy

Kari L. Hipsak, CPA, CGMA 2022 NCACPA Symposium Monday, November 14

Session Highlights

Benefits of a Succession Plan

Exploration of Succession Trends

Tips and Tools for a Successful Succession Plan

What brought you here?

Benefits of a Succession Plan

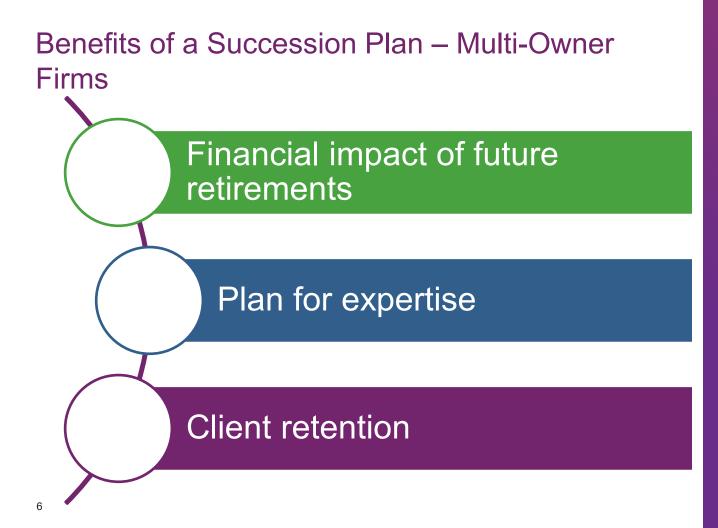
Benefits of a Succession Plan – Sole/Solo Firms

Focus on firm value

• Top dollar in a sale or merger

Practice Continuation Agreement

• Protect self, firm, family and staff



From your perspective: Succession trends

Succession Trends – Survey Says

Succession Trends – Sole/Solo Firm

- 1. 44% of owners plan to retire soon
- 2. Less than 10% of solo practitioners or sole proprietors have PCAs
- 3. Exit strategy insights:
 - 35% Sell
 - 37% Merge
 - 28% Turn out the lights
- 4. COVID- 19 has not negatively impacted firm value
- 5. 64% anticipate growth over next three years

Source: <u>AICPA</u> <u>PCPS CPA Firm</u> <u>Succession</u> <u>Planning Survey</u> Solo/Sole Report

Succession Trends – Multi-Owner Firms

- 1. 73% expect succession challenges in next 10 years
 - 55% are facing them now
- 2. 46% had merger discussions in past 2 years
 - OR were planning to seek merger/acquisition opportunities in next 2 years
- 3. 40% had not addressed client transition
 - 70% had not addressed referral source transition
- 4. **79% were expecting growth** over next three years
- 5. COVID-19 had not changed retirement horizons for most partners (88%)
 - Also has not changed interest of 49% in mergers

Source: <u>AICPA</u> <u>PCPS CPA Firm</u> <u>Succession</u> <u>Planning Survey</u> Solo/Sole Report

Merger and Acquisition Activity – October 31, 2022

	Non-CPA Firm Acquisition	Merge in MFG	Merge in G400	Merge in Smaller Than G400	Merge in Piece of Practice	Total 2022	Total 2021	Total 2020	Total 2019
Big 4	-	-	-	-	-	-	2	1	2
MFG	26	4	12	41	-	83	86	78	88
G400	4	-	4	15	1	24	40	38	43
10.31.2022	30	4	16	56	1	107	128	117	133
10.31.2021	36	3	6	50	-	95			

Note: Private equity transactions, including creating APSs, selling service lines or subsidiaries, etc. are not included in the above.

Tips and Tools

Tips and Tools – AICPA Succession Survey

Sole/Solo Firms

- Snapshot from the survey
- Full report

Multi-Owner Firms

- Snapshot from the survey
- Full report

Succession Resources

Webcasts

- <u>The Succession Landscape: 2020 Succession Planning Survey</u> <u>Results</u>
- <u>Succession Implementation Ideas</u>

Podcasts

- Protect your small firm with a Practice Continuation Agreement
- Work on your firm now, retire well later

Articles

- <u>Succession issues surge at accounting firms</u>
- Get up to speed on small firm succession trends
- <u>5 royal tips for your firm's succession planning</u>

Blog

Unlock 4 hidden benefits of succession planning

Final Thoughts

Stay in touch!



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Thank you

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